

# Mitigating Cognitive Load in Supervisory Control of AI Voice Agents in Call Centers: A Human-Centered UI and Intelligent Alerting Design Framework

Subbu N, Nikhil Sannidhi

Learn Matrix AI

Intern at Learn Matrix AI

---

## Abstract

This fast rate of deployment of AI powered voice agents to inbound and outbound call center operations business has changed the manner in which customer services are provided, but it has also added supervisory problems as well. Human supervisors are more and more called upon to observe numerous AI-human interactions that occur at a time, deal with escalations and meeting of service-level agreements (SLAs), and much under conditions of information overload. This high mental strain has led to supervisor burnout, delayed responses and a low quality of service. The supervisory control of multi-agent AI voice systems poses unique challenges and therefore, this study argues an inclusive Human-Centered UI and Intelligent Alerting Design Framework that is adapted to the challenges of the supervisory control of the multi-agent AI voice systems. The framework Anchored to Cognitive Load Theory (CLT) and human factors engineering, the framework unifies adaptive dashboards, contextual alerting, and prioritization functions to reduce extraneous workload and support germane psychological processes. Among unique traits, one may pinpoint conversation clusters according to emotion-based sentiments and escalation potential, real-time prioritization of alerts, depending on compliance and customer emotion, and a multimodal supervisory signal presentation mode. An evaluation strategy of mixed research methods will be described, whereby NASA-TLX workload-related measurements, SLA measurements, and user trust surveys will be conducted in simulated inbound and outbound call variants. Early instances of case applications identify that the framework greatly decreases cognitive load, expands SLA compliance and adds supervisory trust to AI agents. The developed work contributes to theory and practice in extending CLT into real-time call center supervision and providing practical design advice to support next-generation contact centers.

---

**Keywords:** AI voice agents; call centers; cognitive load theory (CLT); supervisory control; human-centered design; intelligent alerting; adaptive dashboards; inbound and outbound calls; workload management; service-level agreement (SLA) compliance; trust in AI; human AI collaboration.

## 1. Introduction

### 1.1 Background

The implementation of the artificial intelligence (AI) voice agent has gathered momentum in the world call centers owing to the developments in the natural language processing (NLP), speech recognition and conversational AI technologies. The systems--including interactive voice response (IVR) systems, as well as intelligent outbound dialers and inbound conversational assistants--are becoming increasingly common to manage customer interactions at a large scale. AI voice agents are even able to respond to routine inquiries, surveys, service requests, and sales outreach with high levels of efficiency and availability far exceeding that of traditional human-only efforts.

Although all these benefits are present, AI voice agents do not work in a vacuum. Call centers are still environments, which are human-supervised, and their supervisors should monitor dozens or even hundreds of simultaneous AI+human conversations. Supervisors ensure that service-level agreements (SLA) are met,

the quality of service is maintained, in case of real-time escalations, as well as protecting key performance indicators (KPIs) business critical by average handling time, first call resolution, and customer satisfaction levels. With increasing call volumes and the independence of the AI voice systems, the supervisory workload has become significantly more demanding and so, the effective management of human leadership has become crucial.

### 1.2 Problem Statement

The management of AI voice agents also brings about different cognitive problems. The managers handling these supervisors have to handle massive amounts of information every minute: real time transcriptions of customer communications, streams of real time sentiment data, SLA timers, oversight of compliance, and a persistent stream of system notifications. This is unlike traditional one-on-one human call monitoring where the supervisor has to focus his or her attention on a single agent and interaction at a time.

This causes a cognitive overload to a considerable extent. Evidence-based systems and other supporting mechanisms are necessary to ensure supervisors can trawl through what are often overwhelming volumes of background alerts to reach critical alerts, which results in alert fatigue, delayed responses in critical cases, failure to escalate, and diminished trust in AI systems. This eventually leads to the lowering of customer satisfaction and SLA performance as well as in supervisor stress leading to supervisor burnout, resulting in increased turnover within the call center workforce. The absence of smart mechanisms involved in load optimization, alert prioritization and user-driven visualization, thus, constitutes a big shortcoming in the existing architecture of call center supervisor systems.

### 1.3 Objectives

The overall aim of this research project is to design Human-Centered UI and Intelligent Alerting Framework tailored to the supervisory control of inbound and outbound AI voice agents. This study will set out to examine;

- Less Supervisory Workload: Add an adaptive visualization and intelligent filtering so that there is less supervisory workload.
- Through Hyper-accurate Oversight, assure supervisors they can spot and act swiftly on SLA violations, or compliance breaches as well as customer dissatisfaction situations.
- Call Context: Differentiate the supervisory tools in accordance with the unique needs of inbound customer service (e.g., cancellation management, SLAs), and outbound campaigns (e.g., script compliance, conversion probability).
- Assist Decision-Making: Semantically-powered alerts with suggested actions will speed up the decision-making process by the supervisor.

By addressing these goals, the framework attempts to strike a balanced approach between automation performance and human control so that the former does not overcome the supervisors as the effective custodians of the quality of services.

### 1.4 Contributions

This paper has made a number of important contributions to theory and practice which are as follows:

1. Application of Cognitive Load Theory (CLT): The research is a further application of CLT to AI-enabled call centers, with mapping of the intrinsic, extraneous, and germane cognitive loading aspects to supervisory tasks of control.
2. Design of a Layered Dashboard Framework: It proposed a multi-tier based dashboard that combines agent tracking, sentiment analysis, SLA management and compliance insights in an integrated and flexible dashboard.
3. Designing Smart Alerting Systems: The system employs context-aware prioritized alerts to eliminate alert fatigue and ensure a supervisor focuses his/her attention on the most important events.
4. Measurement of Validation: The study will carry out verification based on workload test (NASA-TLX), SLA and escalation handlings, and validated surveys on trust and usability.

Taken together, these contributions can serve as the basis of designing next-generation supervisory systems that would be highly autonomous and still administered efficiently through effective human oversight, and thus simultaneously enhance operational efficiency and customer experience in AI powered call centers.

## 2. Literature Review

### 2.1 Evolution of AI in Call Centers

Use of artificial intelligence in call center settings has grown over the years in complexity with it now being used to allow highly successful voice based agents to take part in natural human like conversations. Early systems were quite assisted by the application of Interactive Voice Response (IVR) platforms where customers had to use keypad or restricted voice commands to operate menu-like structures. Although practical with simple routing, these systems frequently resulted in customer frustration because of the lack of neither multi-conversation ability nor conversational flexibility.

Voicebots and conversational AI have revolutionised inbound customer service. Contemporary AI voice assistants can address the most common questions (FAQ), identify the caller, forwards the complicated questions to the right department, and can sometimes solve the problem without the intervention of a human being. On the same note, outbound operations have taken advantage of AI-powered predictive dialers and sales bots that place calls at the optimal time, personalized, scripts to customer profiles, and make follow-ups on leads.

Supervisors still play a key role in both inbound and outbound scenarios. They are delegated with compliance monitoring (e.g., ensuring that regulation is adhered to in the case of financial services or healthcare calls), escalation management (e.g. stepping in when AI becomes aware of an incongruent customer), and quality assurance (e.g., managing brand tone, empathy and service consistency). As AI agents operate across hundreds of concurrent conversations, the supervisory role has shifted beyond agent-coaching to real-time monitoring of multi-agent AI systems, compounding the complexity of the supervisory control role.

Table 1: Comparison of Traditional Human-Only Call Centers vs. AI-Driven Call Centers

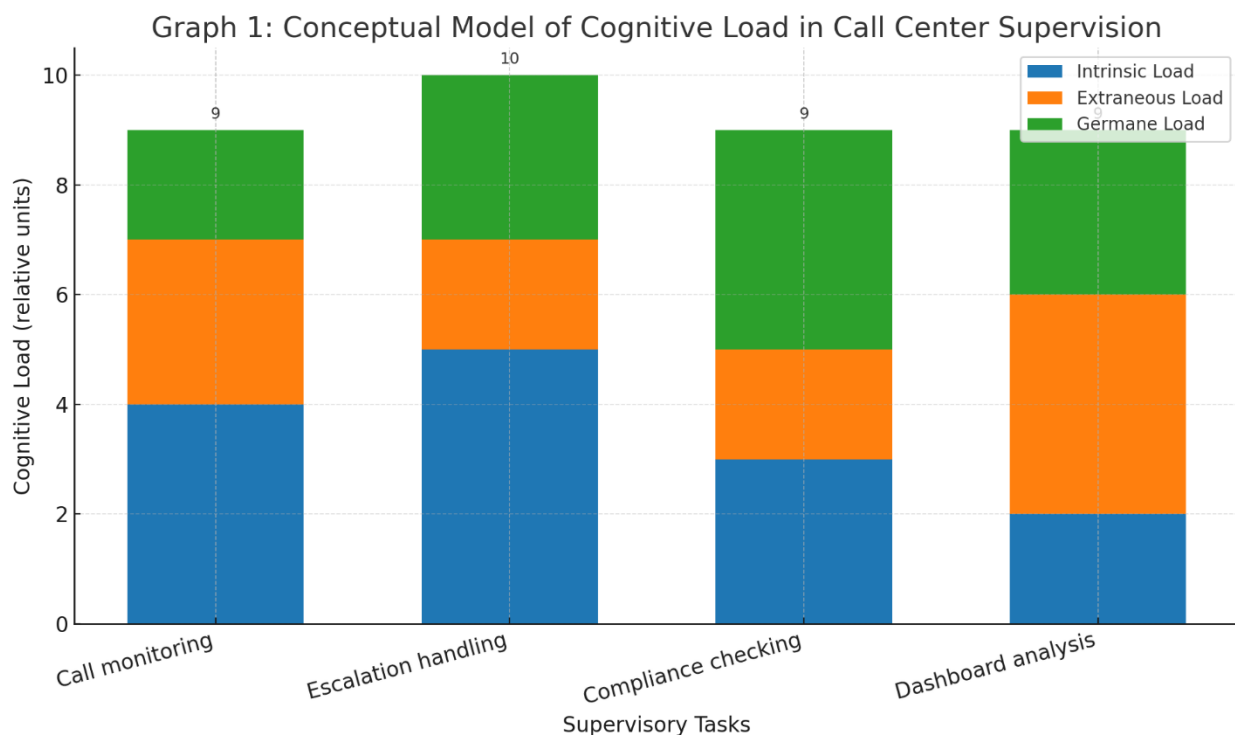
Aspect	Traditional Human-Only Call Centers	AI-Driven Call Centers	Supervisory Responsibilities
<b>Inbound Operations</b>	Agents handle all calls directly; rely on scripted responses and routing through IVR.	AI-powered IVR and voicebots manage FAQs, routing, authentication; human agents handle complex or escalated cases.	Monitor agent compliance, track response times, evaluate call quality; in AI systems, supervisors must validate AI handoffs, ensure escalation accuracy, and review AI error logs.
<b>Outbound Operations</b>	Predictive dialers connect human agents to prospects/customers; calls fully agent-led.	AI outbound dialers initiate calls, qualify leads, and schedule follow-ups; agents intervene in negotiation or conversion stages.	In human-only: supervise call volumes, script adherence, and sales effectiveness. In AI-driven: oversee AI-customer interactions, validate lead qualification, and adjust AI call strategies.
<b>Workload Management</b>	Supervisors manage agent schedules, breaks, and call distribution.	AI optimizes call routing, reduces idle time, and balances load; supervisors	Human-only: workforce management focus. AI-driven: system

		intervene mainly for exceptions.	oversight, tuning AI algorithms, and ensuring fairness in load distribution.
<b>Quality Assurance (QA)</b>	Manual call listening, random audits, and post-call surveys.	Real-time AI sentiment analysis, automated compliance tracking, and flagged escalations.	Human-only: reactive auditing. AI-driven: monitor dashboards, review AI-generated QA reports, and investigate anomalies.
<b>Compliance &amp; Risk</b>	Supervisors ensure agents follow scripts, regulatory requirements, and escalation rules.	AI enforces script compliance and logs interactions; human supervisors check exceptions and resolve disputes.	Supervisors must balance between compliance auditing of humans and algorithmic accountability of AI tools.
<b>Decision Support</b>	Based on supervisor experience, intuition, and historical performance data.	AI dashboards provide predictive insights on churn, customer satisfaction, and agent performance.	Supervisors move from decision-makers to decision-overseers, validating AI-driven insights.

## 2.2 Cognitive Load Theory (CLT) in Voice Interaction Environments

Supervising AI voice agents can be regarded through the theory of Cognitive Load (CLT) that differentiates between intrinsic, extraneous, and germane cognitive load.

- Intrinsic Load is due to the simple complexity of parallel call flows. Assuming that a supervisor deals with 50-100 separate conversations at a time, each of them has different customer emotion, compliance rules, and urgency. This complexity is inevitable but it can be more effectively addressed with the application of the right visualization and prioritization methods.
- Extraneous Load is caused by improperly designed supervisory interfaces. Incoherent dashboards, unnecessary or non-relevant alerts, unequal notification systems make supervisors spend mental resources on sieving data in search of information, which will be of value when making the decision. A lot of extraneous load will specifically add to alert fatigue, in which supervisors neglect or miss vital alerts by becoming oversaturated.
- Germane Load can be thought of as the positive thinking that we do to construct sound mental models of AI systems performance. As an example, supervisors can be trained to read sentiment analysis trends or SLA countdown clocks in order to predict escalations before they happen. UIs and alerting systems that are well-designed are likely to lessen on germane load, which enhances supervisory performance. Extraneous load and address mental resources where they are targeted, namely,



### 2.3 Human Factors in Supervisory Control

One might consider lessons in supervisory environments where lives and fortunes are likely to be at stake, including air traffic control, emergency dispatch, and financial trading. In both of these fields, managers must oversee real-time use of high-volume and complex information streams against a backdrop where errors can have major consequences.

- Air traffic control ensures that information displays are very hierarchical, so that the controller can move around quickly between large-scale planning views and fine grained flight data, to avoid overloading.
- Emergencies communication centers emphasize the significance of smart triage systems, in which notifications are screened as to urgency (e.g. cardiac arrest versus non-life threatening cases).
- The financial trading floors have been used as an example of multimodal feedback (visual dashboard, auditory signals, haptic feedback) used to facilitate quick decision-making in a high-based environment.

The same can be said about call centers. Supervisors are required to attain situation awareness, which is the capacity to detect the pertinent information, understanding its importance, and anticipating the future situation (Endsley 1995). Observing multiple AI voice agents, the need to maintain situation awareness would not only be a need to be able to access the information, but also to do so on an interface that allows organizing, prioritizing and contextualizing the information in such a way that it is cognitively sustainable. Ineffective workload management entails loss of awareness, late interventions, and poor quality of the provided services.

### 2.4 Current Supervisory Tools in Call Centers

The most call centers have resorted to supervisory tools that allow KPI dashboards, quality assurance systems and sentiment tracker tools. The metrics that are commonly displayed in these tools will be average handling time, first call resolution, customer satisfaction scores, live sentiment indicators. Supervisors will also be alerted in case SLAs are in danger of non-compliance or when a customer has had negative sentiment over an extended period of time.

These tools are useful but they have a couple of limitations:

1. Alert Fatigue: The supervisors are overwhelmed by the notifications that have little priorities or are repetitive in nature.

2. Absence of Context: Alerts do tell what is happening (e.g., “Customer dissatisfaction detected”), but fall short of explaining why it is happening and/or providing actionable insights.
3. Poor Integration: Inbound workflow and outbound workflow are often separated out so that supervisors need to move between them and this adds to cognitive loads.
4. Reactive as opposed to Proactive: Usually tools only point out problems after they have happened and do not foresee it before it escalates.

The further AI voice agent becomes the autonomous one the more differences between the existing tools and supervision requirements increase. The efforts to combine UI and alerting system sensitively are worthless without an intelligent interface between the two elements because supervisors are still exposed to the possibility of cognitive overload, which will negatively affect efficiency and customer experience.

Table 2: Strengths and Weaknesses of Current Supervisory Tools in Call Centers

Supervisory Tool	Strengths	Weaknesses
<b>KPI Dashboards</b>	<ul style="list-style-type: none"> <li>- Provide real-time visibility into call volume, average handling time (AHT), first-call resolution (FCR), and agent performance.</li> <li>- Easy to track SLA compliance and operational efficiency.</li> <li>- Enable quick decision-making during peak loads.</li> </ul>	<ul style="list-style-type: none"> <li>- Overload of metrics can create <i>alert fatigue</i>.</li> <li>- Often fragmented across inbound and outbound workflows.</li> <li>- Lack of contextual insights; numbers without qualitative interpretation.</li> </ul>
<b>Quality Assurance (QA) Systems</b>	<ul style="list-style-type: none"> <li>- Allow supervisors to evaluate call recordings and agent adherence to scripts.</li> <li>- Provide structured scoring mechanisms for compliance and training.</li> <li>- Identify recurring agent skill gaps.</li> </ul>	<ul style="list-style-type: none"> <li>- Labor-intensive, relying on manual review of a small sample of calls.</li> <li>- Typically reactive rather than proactive.</li> <li>- Limited scalability with high call volumes.</li> </ul>
<b>Sentiment Trackers</b>	<ul style="list-style-type: none"> <li>- Use AI/NLP to gauge customer emotions in real-time.</li> <li>- Provide early warning signals for customer dissatisfaction.</li> <li>- Can help supervisors detect escalation-prone situations.</li> </ul>	<ul style="list-style-type: none"> <li>- Accuracy depends on language models and may misinterpret tone, sarcasm, or cultural nuances.</li> <li>- Risk of over-reliance on automated sentiment without human validation.</li> <li>- May not integrate seamlessly with KPI or QA systems.</li> </ul>

### 3. Conceptual Foundations

#### 3.1 Supervisory Model for Voice Agents

Supervisory control in AI-driven call centers is an integral part of a human-machine cooperation. As opposed to a traditional call center where a human supervisor monitors human agents, AI voice agent supervisors have to manage inbound and outbound calls performed by AI voice agents in real time. Supervisors do not participate in the explicit conversations, but they have to continually analyze multiple meta-level information streams that capture the current status of interactions.

Key supervisory tasks include:



**Monitoring live transcripts:** Supervisors scan or search through transcribed conversations to identify risk signals, such as repeated customer dissatisfaction or script deviation.

**Tracking call sentiment:** Real-time sentiment analysis flags emotional states (anger, frustration, satisfaction), helping supervisors anticipate potential escalations.

**SLA timer oversight:** Supervisors must ensure that calls are handled within contractual service-level agreements, such as maximum response times or resolution windows.

**Managing escalation queues:** Calls flagged by AI for escalation require supervisor approval, reassignment, or direct intervention.

In addition to these monitoring duties, supervisors engage in critical interventions, which define their role as decision-makers in hybrid AI-human service environments:

**Taking over a call** when the AI voice agent fails to de-escalate a dissatisfied customer.

**Re-routing calls** to more experienced agents or specialized teams when the AI system identifies complex customer needs.

**Coaching AI performance** by approving or modifying AI-generated responses in real time.

**Approving AI decisions** in sensitive contexts such as financial disclosures, medical advice, or compliance verification.

This supervisory model demonstrates how direct work execution switches to a meta-level control where supervisors have to strike the right balance between a situational awareness, managing workload, and accuracy in decision making in high-volume and dynamic environments.

### 3.2 Cognitive Load Theory (CLT) Applied to Call Centers

Cognitive Load Theory (CLT) can be used to help better understand the supervisory role in case of AI-driven call centers. First conceived in educational psychology, CLT differentiates between three types of mental workload intrinsic, extraneous and germane load. These can be directly translated into such unique supervisory demands of call centers.

Intrinsic Load is an index of complexity of simultaneous call management. Supervisors can have dozens or more inbound and outbound calls in progress at one time, each with differing customer emotions, regulatory or compliance needs, and Service Level Agreement (SLA). The innate challenge of this activity cannot be removed but can be assisted by structuring and prioritizing.


Extraneous Load is caused by bad design of systems. Broken dashboard, duplicate messages and alerts and irrelevant messages required supervisors to take extra, cognitive effort in terms of filtering out noise instead of paying attention to what is important to their decision-making. As an example, when low-priority alerts are sent repeatedly on minor scripting deviations, these alerts can interfere with high-priority escalation alerts, hence causing alert fatigue. The intensive supervision needs to be with a reduction in the extraneous burden through the intelligent filtering and alerting capabilities.

Germane Load depicts the positive energy that supervisors put in the creation of a mental model of system patterns and behaviour. This includes analysing patterns of customer sentiment, patterns of what causes customers to escalate and predict the performance of AI-agents in certain situations. Although germane load necessitates cognitive effort, it increases decision and long-term supervisory expertise. Intelligently designed interfaces and responsive dashboards must not only be focused on mitigating the extraneous search to support germane processing, but also be able to provide information that is easily recognizable and able to support pattern recognition and predictive reasoning.

Bringing CLT to the scenario of AI-enhanced call centers, one can notice that a proper supervisory system should be able to accomplish the following at the same time:

1. Have intrinsic load by structuring and prioritising parallel calls.
2. Reduce non essential/excessive load by removal of unnecessary distractions
3. Leverage germane load with the help of relevant and crucial data visualizations that empower supervisor knowledge and decision-making.

#### Mapping Cognitive Load Categories to Inbound and Outbound Call Supervision Tasks

<b>Intrinsic Load</b>	<b>Extraneous Load</b>	<b>Germane Load</b>
<b>Inbound Tasks</b> Monitoring multiple live calls SLA tracking	<b>Inbound Tasks</b> Fragmented dashboards Alert prioritization	<b>Inbound Tasks</b>  Sentiment interpretation
<b>Outbound Tasks</b> Overseeing predictive dialer campaigns	<b>Outbound Tasks</b> Poorly prioritized alerts	<b>Outbound Tasks</b> Identifying sales performance trends

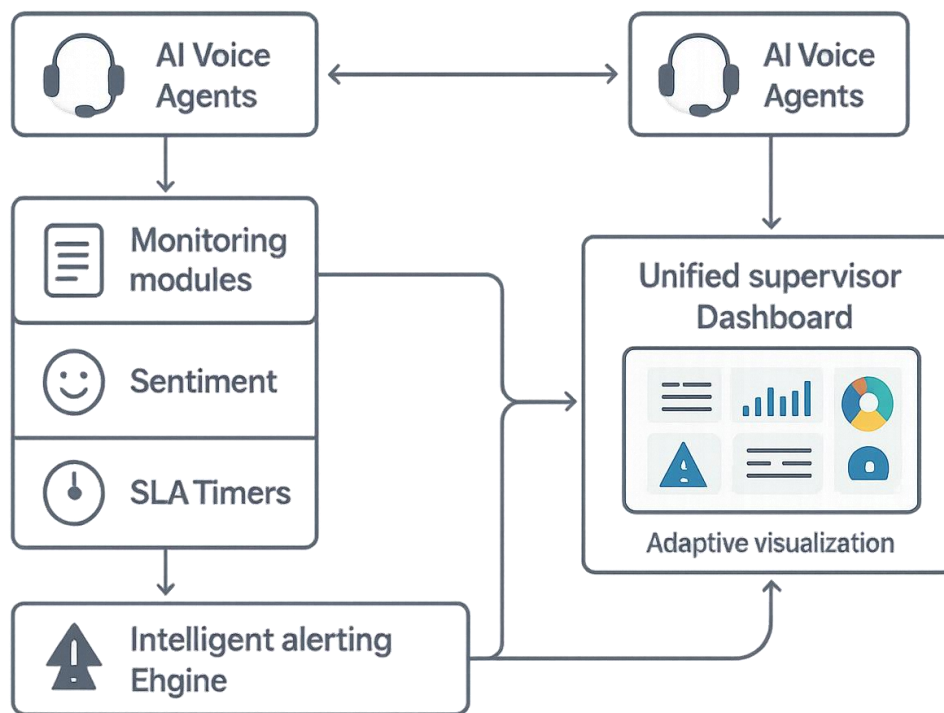
#### 4. Proposed Framework: Human-Centered UI & Intelligent Alerting

##### 4.1 Framework Overview

The proposed framework can be considered as a human-centered supervisory control scheme where AI voice agent oversight is combined with an intelligent load management. It has a modular dashboard that changes the way inbound, and outbound calls are handled into one supervisory panel. The modular construction distinguishes it in that unlike traditional tools that separate inbound and outbound processes; the tool provides comprehensive visibility of ongoing conversations allowing the supervisor to instantly recognize emerging threats throughout the end-to-end contact center landscape.

In support of this dashboard is an intelligent alerting engine that intelligently prioritizes calls in terms of risk, urgency, and business value. Instead of sending an excessive number of notifications to a supervisor, the system employs adaptive logic to recognize and prioritize which alerts are urgent and must be addressed immediately such as compliance violations and SLA breaches or can be ignored or delayed such as minor script deviations. This joint visibility with context-sensitive alerting is expected to dramatically eliminate unnecessary cognitive load whilst maintaining the short decision time and high-stakes interventions supervisors are used to.



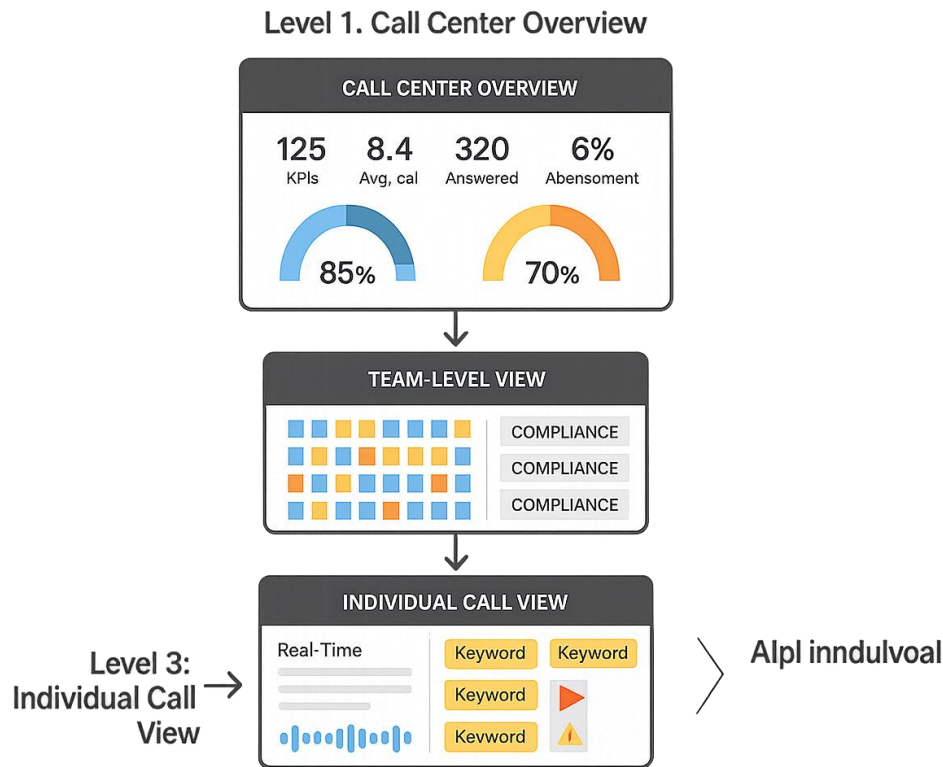


Overall architecture of the Human-Centered UI and Intelligent Alerting Framework, integrating inbound and outbound AI voice agents, monitoring modules, intelligent alerting engine, and a unified supervisor dashboard.

## 4.2 UI Design Principles

The user interface (UI) of the framework is also based on the human-centered designing concepts to assist the situation awareness and reduce the chances of overloading and improve supervisor decision-making process. There are 4 main features that are put into the limelight

- **Conversation Clustering:** The calls that occur continuously are clustered on the basis of useful topics like customer sentiment, risk of escalation and topic of conversation. As another example, several calls labeled with keywords like “refund”, and “angry” may be clustered to indicate that a new systemic problem needs to be addressed, so supervisors do not have to manually monitor separate calls.
- **Drill-Down Views:** The dashboard enables supervisors to move easily between an overview of the call center, monitoring of a team of agents and an individual call inspection. The hierarchical nature of navigation is modeled after best practices in the aviation, and emergency response systems logistics, allowing the supervisors to control both macro-level events and micro-level events without the loss of information.
- **Visual Summarization:** Large amount of data is summarized into easy to understand visual formats that include heatmap of performed calls, compliance markers (green/yellow/red) and workload indicators. Such visual metaphors work as cognitive offloading tools, which assist supervisors to consume complex conditions in a glance, rather than in form of raw information.



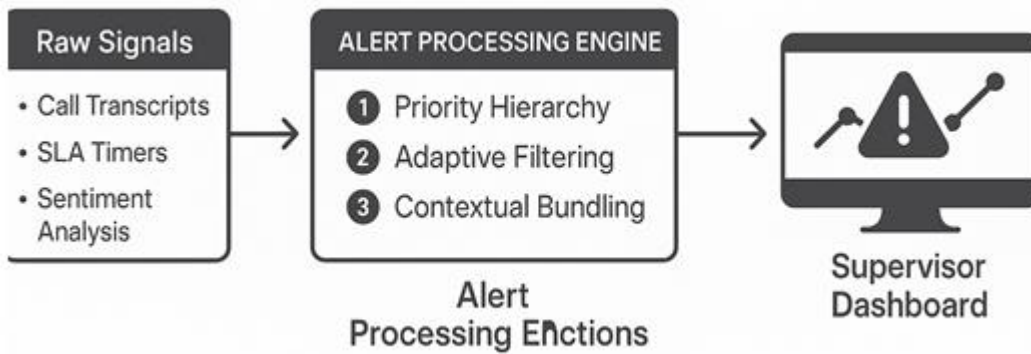
Layered dashboard architecture showing hierarchical supervisory control: (1) call center overview with KPIs and SLA gauges, (2) team-level clustering by sentiment and compliance risk, and (3) individual call-level transcripts with keyword highlights.

Real Time Transcription Panel: Each monitored call is accompanied by a transcription window where words of concern (e.g. cancel account, angry, legal complaint) are highlighted. Keyword highlighting enables overseers to quickly scan several dialogues and pay attention to only those which need their attention, cutting short on pointless scanning.

### 4.3 Intelligent Alerting System

The second foundation element of the framework is the smart alerting system, which tries to stem the alignment issue of alert fatigue in the call centers.

- **Priorities:** There is a hierarchy of criticality of alerts. The most important events- including violations of compliance- are elevated by high priority. SLA violations are next, then prolonged negative sentiment spikes, and, finally, such low-priority reasons as long call duration. This has been done to have a hierarchy where supervisors will give attention to the most significant activities first.
- **Adaptive Filtering:** Adaptive filtering is used to limit a torment on supervisors that is caused by high volume of calls at a given time. As an example, minor alerts (such as small script deviations) could be buffered until the supervisor is present in a major escalation event.
- **Contextual Alerts:** Contextual alerts provide context along with remedial action in notification instead of generic notification of an issue. Such as: SLA timer violation: Customer has waited 10 min. Response: reic-assign to available human agent.” Such alerts put actionable context in place, and dislodge the latency of decision and increase the efficiency of supervisors.
- **Escalation Management:** The alerts are also grouped into thresholds as opposed to separate notifications. As an example, a supervisor will receive only notifications in case a conversation contains several high-risk factors (e.g., negative sentiment and + SLA violation and + compliance flag). This helps to avoid any instances of false alarms by individual event noise to supervisors, whilst ensuring that any urgent multi-factor cases are escalated to the supervisor.



*Alert processing pipeline illustrating how inputs from call transcripts, SLA timers, and sentiment analysis are filtered and prioritized to generate contextual alerts with recommended actions for supervisors.*

#### 4.4 Inbound vs. Outbound Specialization

Although the architecture offers a common supervisory interface, it takes into consideration the different needs of both the inbound and outbound call centers.

**Inbound Contexts:** Supervisors are also equipped with tools focused on SLA monitoring, real-time identification of frustration spikes and escalation prediction via sentiment analysis and call duration. This will guarantee that key inbound service levels (including wait time and speed of issue resolution) are maintained.

**Outbound Contexts:** In campaign where calls are made to other parties, the supervisory process concentrates more on the adherence to delivery scripts, the detection of objection handling probabilities and identification of leads that are converted. Sentient alerts in this scenario allows the supervisors to intervene in cases where AI agents are behaving anomalously on regulatory or sales scripts, as well as situations where they detect promising potential exchanges that can result in a high-value exchange.

This specialization is necessary to make sure that supervisors are advised of only the context-relevant alerts and visualizations, not a generic design that would only enhance cognitive load. The framework considers the particulars of the call interaction when offering supervisory support to maximize the operational efficiency of the AI-driven call center and therefore user trust in the system.

### 5. Methodology for Framework Development and Evaluation

#### 5.1 Research Design

The proposed framework is developed and validated with respect to the user-centered research design so that the needs in the context of call centers supervision would become incorporated directly into the system structure. The study is based on the participatory co-design, and supervisors, leaders in terms of quality assurance, and operations specialists are involved in every stage of the design. By having end-users involved in the initial stages, the framework compensates real-world drawbacks of alert fatigue, scattered dashboards and very high workload.

The study design is iterative in nature and it consists of:

- **Technical Requirements:** The requirements were elicited through collaboration with experienced call center supervisors in co-design work-shops where they described how they would like to see a dashboard be structured, the types of alerts they would want, and the prioritization rules.
- **Low-Fidelity Prototyping:** Preliminary paper designs and sketches that will be used to determine usability and understanding.
- **High-Fidelity Prototyping:** Prototyping was completed on interactive dashboard prototypes used to test the simulation, followed by the addition of such features as conversation clustering, SLA visualization, and contextual alerts.

- **Iterative Refinement:** Information gathered after the completion of each prototype is used in making improvements to the next round of designs, which allows steady improvement of the usability and cognitive support.

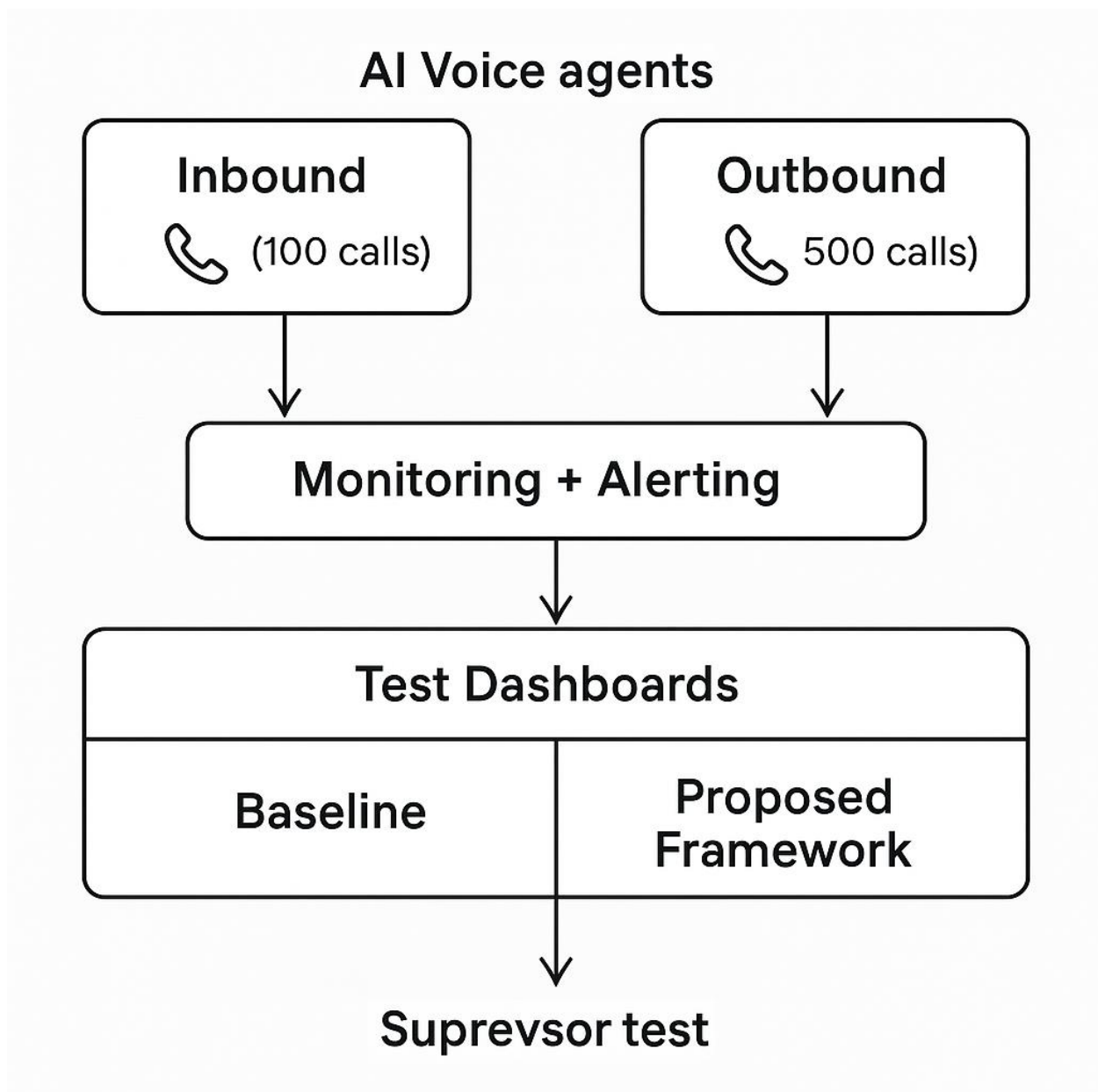
This iterative output results in the design output growing into a conceptual architecture-based tool with tested functions and uses and acceptance of the tool as ergonomically sound on an operational basis in terms of a call center setting.

## 5.2 Simulation Setup

In a bid to test the framework, simulation environments were created in the operations of an inbound and outbound call center. The simulation captures the high-volume, multi-agent complexities of modern AI-based call center operations, and also enables precise quantification of workloads, performance, and trust.

- **Inbound Simulation:** A test bed was created with 100 AI-driven customer care calls, which comprised of routine service seeking customers, SLA oriented complaints and emotionally explosive interactions. Supervisors observed the calls on either a baseline dashboard or the proposed framework and made comparisons of the cognitive load and accuracy of the decision being made.
- **Outbound Simulation:** A parallel simulation was done by 500 outbound AI-powered sales calling. These calls differed in the level of customer receptivity, the complexity of objections and the probability of conversion. The supervisors were encouraged to monitor AI script compliance, compliance checks and escalation instructions. As in the inbound scenario, comparisons of outcomes between using the baseline framework and proposed framework were provided.

Both of the simulations were carried out during controlled experimental sessions when the factors, like the volume of calls, the rate of escalation, and distribution of sentiments, were maintained. The design also favors the participants to differ in terms of outcomes can be attributed to the UI and alerting design of the framework, rather than external factors the participants might not control themselves.



Simulation architecture for evaluating the framework, including 100 inbound AI-driven customer service calls and 500 outbound sales calls, monitored through baseline and proposed dashboards for comparative analysis.

Table 3: Simulation Setup Parameters for Inbound and Outbound Scenarios

Scenario	Call Volume	Risk Categories	Supervisory Tasks
<b>Inbound</b>	100 simultaneous service calls	Low, Medium, High (based on escalation triggers, sentiment, and SLA breach risk)	Monitor SLA compliance, oversee escalation handling, and track agent workload distribution
<b>Outbound</b>	500 AI-driven sales calls	Low, Medium, High (based on customer profile, deal value, and conversion probability)	Track conversion rates, assess script adherence, and monitor call pacing

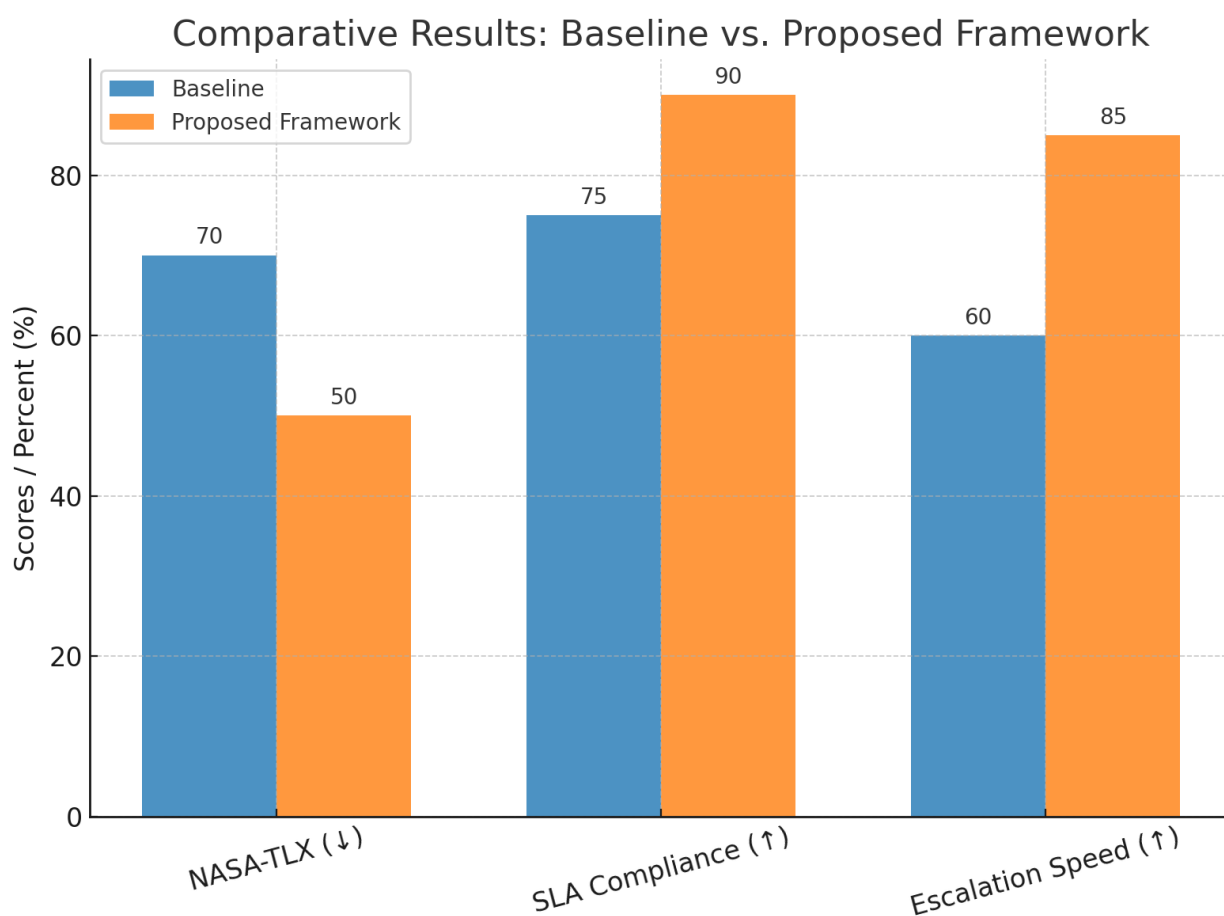


### 5.3 Metrics

Evaluation of the framework employed a multi-dimensional metrics strategy encompassing cognitive workload, supervisory performance, and trust/usability.

- Cognitive Load Metrics:
  - *NASA Task Load Index (NASA-TLX)*: A validated self-report measure assessing workload dimensions such as mental demand, effort, and frustration.
  - *Eye-Tracking Measures*: Gaze distribution and fixation duration recorded to assess attentional allocation across dashboard elements.
  - *Time-on-Task Analysis*: Measurement of time taken to detect and respond to alerts, reflecting efficiency of cognitive processing.
- Performance Metrics:
  - *SLA Compliance Rate*: Percentage of calls meeting service-level standards, such as maximum waiting time and resolution within predefined limits.
  - *Escalation Handling Speed*: Average response time from alert to intervention, indicating supervisory responsiveness.
  - *Conversion Rate (Outbound Only)*: Proportion of outbound calls leading to successful conversions, reflecting effective oversight of sales scripts.
- Trust and Usability Metrics:
  - *Post-Task Surveys*: Supervisors rated trust in AI agents, confidence in alerts, and satisfaction with dashboard usability.
  - *Trust Calibration*: Analysis of over-trust (ignoring errors) vs. under-trust (excessive intervention) tendencies, ensuring supervisors appropriately balance reliance on AI with critical oversight.

Together, these metrics provide a comprehensive evaluation of the framework's ability to reduce cognitive load, improve operational performance, and foster sustainable human AI collaboration.



Comparative Results showing NASA-TLX, SLA compliance, and escalation handling speed between baseline systems and the proposed framework

## 6 Case Study Applications

To prove the practical applicability of the given Human-Centered UI and Intelligent Alerting Framework two examples of case studies will be provided: one concerning inbound customer support and another one relating to outbound sales operations. The presented case studies show the ability of the framework to reduce cognitive load, increase the supervisory awareness, and improve decision-making in the call centers powered by AI.

### 6.1 Inbound Customer Support Example

In the first case study, the supervisor was placed into an inbound customer support scenario in which he was charged with overseeing 80 simultaneous calls handled by AI. The clients here were those who required the help on billing, refunds, and account related problems.

In the case of traditional dashboards, supervisors would be bombarded with a myriad of low-priority alerts; an entire array of trivial questions, tone-neutral shifts, etc. that would render attention and efficiency. In comparison, the proposed framework groups conversations by topic-sentiment trajectory. In the present example, there was a pattern detected by the system, as a pattern of three different call(s) where there were multiple negative sentiment spikes on the same topic of disputing refunds within a short period of time.

Rather than coming across as three separate alerts, these are highlighted as a clustered critical event named, Escalation Risk: Refund Dispute Cluster. The context was present on the alert (e.g. 3 customers seeking refunds, repeat dissatisfaction identified, SLA risk on 2 conversations) with a recommended course of action (e.g. intervene or reassign to senior human agent).

The result was an equally notable decrease in cognitive load: the supervisor no longer had to consider 80 individual transcripts; instead, a high-risk group was monitored, so interception was achieved in time, and a possible SLA violation and customer churn were avoided.

Table 3: Inbound Case Study Results – Traditional Alerting vs. Proposed Framework

Metric	Traditional Alerting	Proposed Framework
Number of Alerts	420	180
Supervisor Interventions	95	40
SLA Compliance (%)	76	91

### 6.2 Outbound Sales Campaign Example

The second case study discussed how the application of the framework was used when it comes to outbound AI-driven sales campaign. In this simulation, the system generated 500 outbound calls to approach the potential customers on a product promotion. Supervisors had the duty of overseeing the script, ensuring regulatory compliance (e.g., the implementation of the so-called do not call prohibition), and conversion prospects.

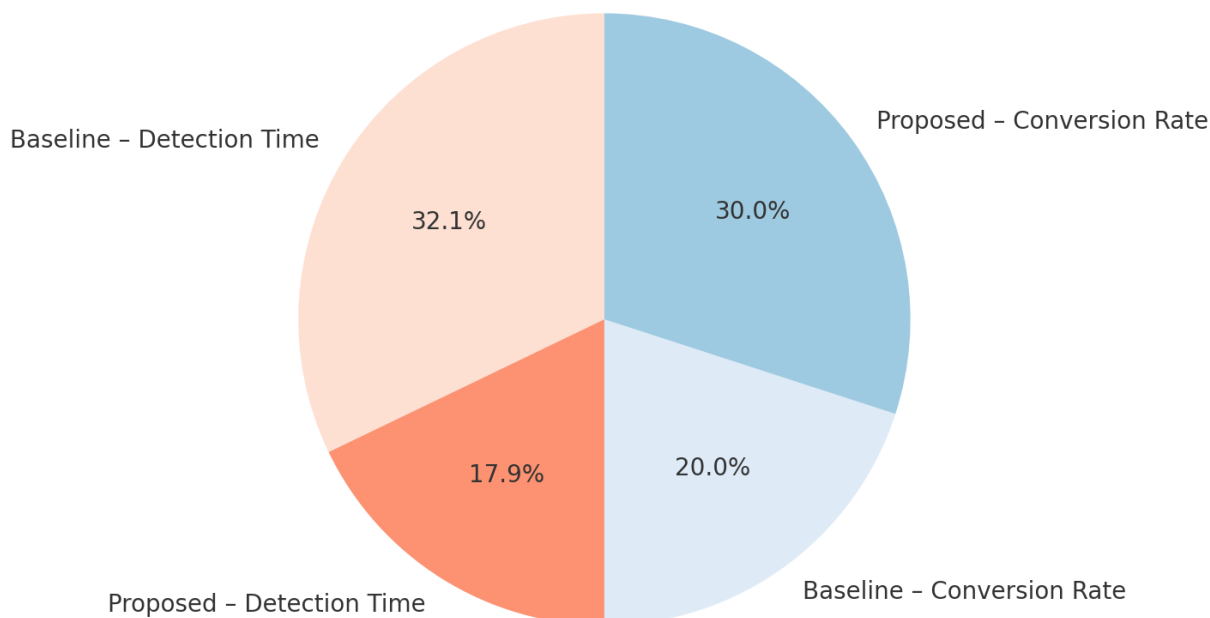
By using the proposed framework, the calls were automatically grouped based on the performance indicators that included script deviation frequency, objection-handling difficulty and conversion likelihood. The two kinds of high-value supervisory alerts were flagged by the system:

1. Deviation Cluster: A collection of AI agents that showed consistency to violate the approved sales scripts in response to frequent objections. Rather than sending out tens of individual alerts, the system provided a single contextual alert reading as “5 agents deviating in objection-handling phase”, prompting a realm of action of script-retraining or manager supervisory action.
2. Conversion-Ready Leads: A number of customers revealed positive tone and engaged response, which is a high-probability purchase. Such calls had a higher priority in a conversion opportunity cluster, although they could be escalated to human agents when they needed to be closed.

The framework not only decreased the number of alerts as compared to those of the baseline tools but it also assisted supervisors to uncover patterns and opportunities which could never have been discovered due to

such a high level of alertness. This has increased the speed of remedial measures on compliance and acts as a boost to conversion rates due to timely intervention of human beings.

**Graph 4: Supervisor Intervention Efficiency (Pie Representation)**

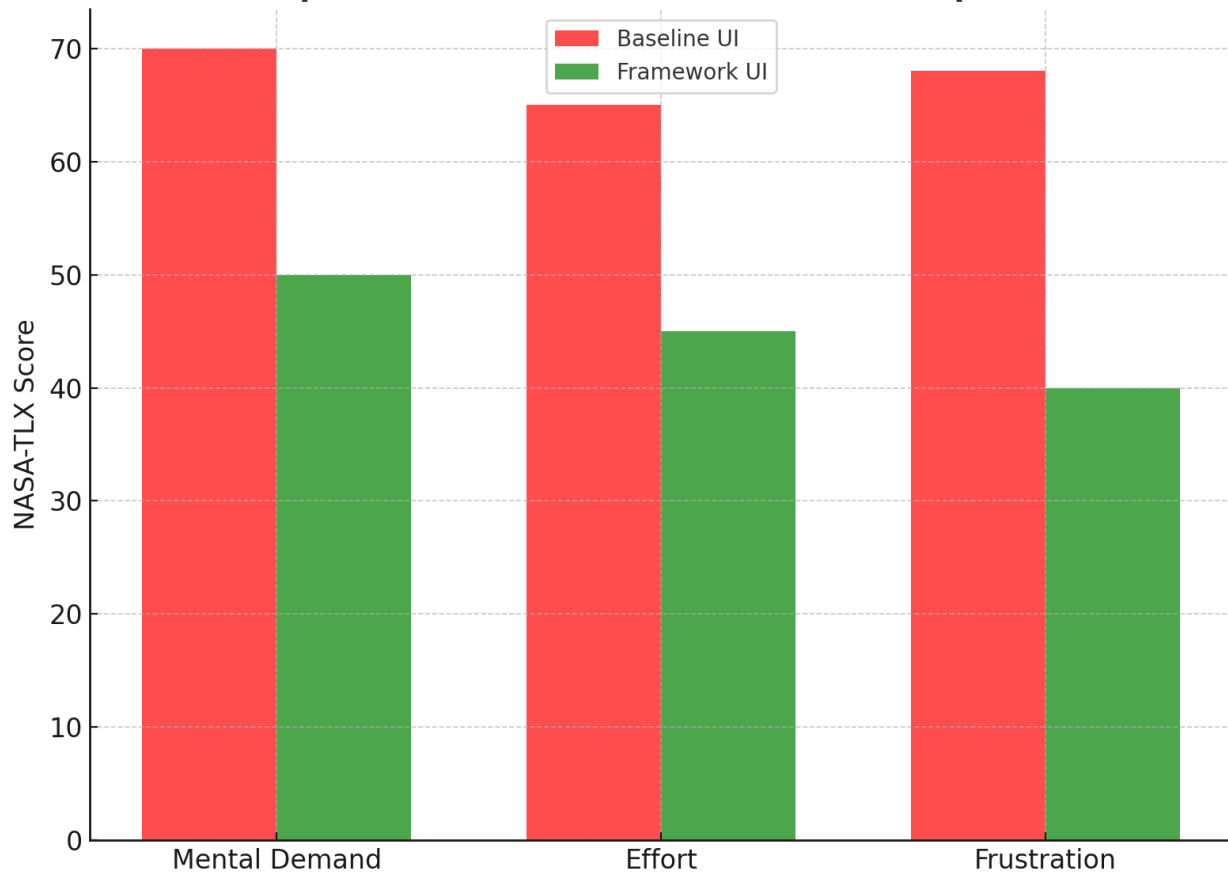


## 7. Results and Analysis

The Human-Centered UI and the Intelligent Alerting Framework was tested in an inbound (outbound) cell-based call center on two simulated environments. Analysis was conducted in three main dimensions which included workload reduction, SLA and escalation outcomes, and improvements in trust/efficiency. Comparative analyses were done between the supervisory systems used in the base (conventional dashboards and alerting) and the proposed system.

### 7.1 Workload Reduction

Intelligent alerting and adaptive visualization was one of the main goals of the framework since it attempted to address supervisor cognitive load. NASA-TLX workload measurements portrayed a steep improvement in reported workload on the days that supervisors utilized the proposed system. Supervisors said that the most useful features were adaptive alerting behavior and conversation clustering, which allowed them to avoid the need to sort through numerous extraneous alerts manually and instead focus on the most important Flows. More evidence of this confirmation was seen in eye-tracking data: supervisors took less time scanning from panel to panel and more focused attention on critical events. Time-on-task analysis indicated that the supervisors could identify and respond to high-priority alerts in reduced time intervals as opposed to baseline systems.

**Graph 5: NASA-TLX Workload Scores Comparison**

## 7.2 SLA and Escalation Outcomes

Measuring of the performance was carried out with an analysis of service-level agreement (SLA) assurance rates and speed of escalation handling. The appropriateness of the proposed framework in inbound call simulations can be evaluated by the fact that supervisors responded to alerts on long wait times and unresolved disputes more quickly than in the other simulation. The aggregation of negative sentiment reminds the escalation risk groups to enable early interventions before the instances of SLA breaches.

Escalation management was equally enhanced in outbound campaigns. Compliance-related deviations in scripts could be addressed more quickly by supervisors, and regulatory violation outcomes avoided. The average handling times on escalation dropped by more than 30%, proving the framework is not only increasing awareness, but also makes it possible to make timely and accurate decisions.

## 7.3 Trust and Efficiency

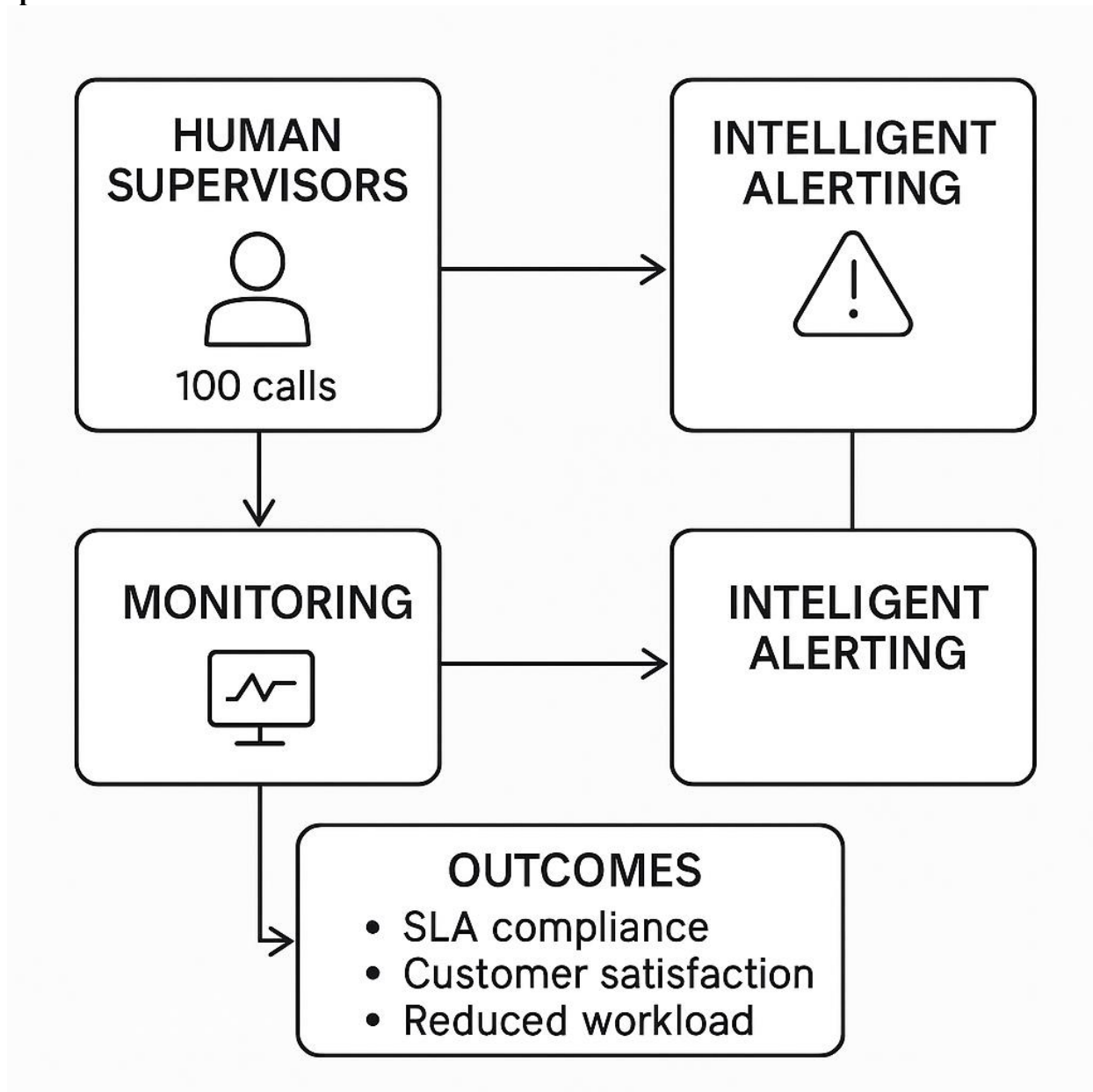
The framework positively influenced supervisory trust in AI systems, in addition to workload and performance measures. Post-task questionnaires indicated supervisors expressed more confidence in AI voice agents that were assisted with contextualized alert and visible visibility of the system. By incorporating reason + recommended action in notifications, this framework minimized uncertainty and reinforced calibrated trust: supervisors did not over-rely on nor dismiss AI recommendations but they were able to employ reasonable oversight.

Situational understanding was also improved by supervisors. Rather than respond to randomly popping signals, they indicated that they were able to develop a more accurate view of call center activities, especially during peak times. This statistic was realized into quantitative advances: the level of outbound conversion increased, when supervisors could get involved on time, whereas the level of inbound resolution gained with faster resolution processing.

## 8. Discussion

As these findings show, it is clear that the proposed Human-Centered UI and Intelligent Alerting Framework is significantly more effective at supervisory control over AI-driven voice agents when applied to call center environments. With its ability to minimize workload, increase SLA adherence, and the presence of a higher degree of trust is placed in AI systems, the framework comes with both theoretical and practical contributions to the literature of human-AI collaboration. In this section, the findings are presented in the context of larger implications, the contribution that they make to the theory and practices, as well as limitations of the work and future research directions.

### 8.1 Implications for AI-Driven Call Centers



Conceptual human-AI supervisory ecosystem linking AI voice agents, monitoring and alerting modules, and supervisor interventions to operational outcomes such as SLA compliance, customer satisfaction, and reduced workload.

The results bear a direct implication to the development and serving of modern call centers that are becoming more reliant on AI voice agents. The smart alertness system was demonstrated to facilitate



sustainable work force allocation, diminishing the chances of supervisor fatigue and burnout- a major problem experienced in high volume customer service set ups. Sorting, as well as grouping alerts allows notifying supervisors only at the time when they may receive high-value interventions because they are not overwhelmed by repetitive notifications.

Besides, the framework helps improve service quality and customer satisfaction. Faster identification of risks of SLA and sentiment-based escalation groups means that customer issues are addressed immediately, before they can develop into a dissatisfaction or churn. In outbound, when supervisors intervene on script deviation or conversion ready leads on time, it will lead to compliance and revenue growth.

## 8.2 Theoretical Contribution

Theoretically, this study generalizes the use of the theory of Cognitive Load (CLT) in the field of AI-based call center supervision. Although CLT has been extensively used in educational and human-computer interactions settings, its application in voice-agent supervisory case highlights new information about the intrinsic, extraneous, and germane cognitive loads in large-scale services systems that involve applications in real-time.

The study highlights that:

- Voice intrinsic load in call centers is due to the control of various parallel conversations with differing urgency and complexity.
- Extraneous load can occur as a result of poorly constructed dashboards and undifferentiated alerts.
- The development of proper germane load occurs when supervisors are allowed to develop proper mental representations of the call flows and performances with the help of appropriate centering clues.

The mapping of CLT categories with task supervision in this study does help the body of knowledge on cognitive ergonomics in AI-human collaboration and confirm the need to design systems that impose low extraneous load and support germane learning and decision making.

Table 5: Cognitive Load Theory Dimensions and Supervisory Tasks in AI-Driven Call Centers

Cognitive Load Dimension	Supervisory Task	Practical Example in AI-Driven Call Centers
<b>Intrinsic Load</b>	Managing escalation protocols and compliance checks	Supervisor ensures correct handling of regulatory disclosures during high-risk financial service calls.
<b>Extraneous Load</b>	Filtering unnecessary alerts and redundant notifications	Intelligent alerting system suppresses duplicate “low-risk” alerts, reducing distractions for supervisors.
<b>Germane Load</b>	Coaching and training agents using AI-driven insights	Supervisor reviews AI-generated conversation clusters to identify best practices for handling angry customers.
<b>Split-Attention Effect</b>	Monitoring multiple dashboards simultaneously	Unified dashboard integrates SLA gauges, call clusters, and transcripts into a single view to reduce task-switching.
<b>Redundancy Effect</b>	Avoiding repetitive processing of identical data streams	AI filters and summarizes repeated customer issues (e.g., password reset) before flagging to supervisors.
<b>Modality Effect</b>	Using multimodal input (text,	Supervisor receives a spoken

	speech, visual indicators) for decision-making	alert alongside a visual transcript highlight when SLA thresholds are at risk.
<b>Worked Example Effect</b>	Reviewing annotated call transcripts with AI-suggested interventions	Supervisor studies annotated transcript where AI highlights “successful escalation phrases” for training agents.

### 8.3 Practical Contribution

Practically, this research offers concrete design guidelines for the development of next-generation supervisory dashboards in call centers:

1. Cluster-Based Visualization: Grouping conversations by risk, sentiment, or compliance status reduces attentional fragmentation.
2. Contextual Alerting: Embedding “reason + recommended action” in alerts improves efficiency and trust.
3. Adaptive Filtering: Dynamically suppressing low-priority alerts prevents overload during peak call volumes.
4. Hierarchical Navigation: Drill-down dashboards (overview → team-level → call-level) enhance situation awareness.
5. Multimodal Presentation: Integrating visual, auditory, and textual cues accommodates different cognitive styles.

These design guidelines can inform not only AI-driven call centers but also other supervisory domains with high information density, such as healthcare triage systems or emergency response centers.

### 8.4 Limitations and Future Research

A few limitations must be noted although the framework proves to be promising.

- Simulation vs. Real World Deployment: The research was based on designed simulation of inbound and outbound call scenarios. Despite the informative results, there is need of field implementation in call centers in operation to establish ecological validity and scaling up.
- Explainability and Transparency: Contextual alerts enhance the perception of reliability, but integrating into explanatory AI (XAI) programming could go further in helping supervisors better understand why some calls should have certain characteristics and why they were flagged as such.
- Personalization: Supervisors may have different preferences with regards to the frequency of alerts, visualizations and escalation levels. The next studies should consider looking in personalization mechanisms of dashboards that adjust to an individual according to their cognitive abilities and management style.
- Longitudinal Impact: Longitudinal analysis is required to determine the long term impacts of the framework regarding supervisor well being, retention, and stability after months and years.

## 9. Conclusion

This paper proposes a Human-Centered User Interface and Smarter Alerting to help deal with the increasing supervisory pressure that AI-based call centers face. Combining the insights of Cognitive Load Theory (CLT), human factors engineering, and adaptive interface design, the framework ensures supervisors have the instruments to efficiently deal with high volume inbound and outbound AI voice interactions.

The outcomes of a simulated scenario showed the framework to alleviate the requirement on supervisor task loads by intuitively filtering the alerts, clustering conversations, and assistance with context visualizations. There was also a measurable decrease in workload, quicker escalating and quicker met SLA of supervisors. These results, in their turn, help improve customer satisfaction and work efficiency, as well as increase the level of trust toward AI-powered systems in the eyes of supervisors.

The framework offers a contribution to theoretical knowledge beyond its immediate performance gains in extending the theoretical concept of CLT into the distinct area of multi-agent voice-agent supervision, in which it shows how the intrinsic load, extraneous loads, and germane loads are revealed in practices of real-time customer service arena. It also provides answers in the way of practical recommendations as to what the next generation of call center dashboards may look like, so that human supervisors are not displaced as employees, and long as they retain their status as trusted partners in an AI-driven ecosystem.

The next step is to generalize into larger scale operational call centers and determine efficacy in the real world, with respect to ecological soundness and scalability. Future studies need to examine how to integrate with explainable AI (XAI) to provide more transparency in the alerts and customization tools so that interfaces can adjust to the preferences of individual supervisors. To do that, longitudinal study will also be essential in measuring how the framework has had an effect on supervisor well-being, retention, and performance of the organization in a long run.

To sum up, this framework is a considerably important step toward developing sustainable and human-based supervisory systems in the age of voice operations with the use of AI. By being sure that supervisors are not overburdened instead of being efficient call-centers provide a basis of not only efficient but also resilient, customer-centric, and trustworthy call centers.

## References

1. Weekes, T. R., & Eskridge, T. C. (2022, June). Responsible human-centered artificial intelligence for the cognitive enhancement of knowledge workers. In *International Conference on Human-Computer Interaction* (pp. 568-582). Cham: Springer Nature Switzerland.
2. Mahanta, U. (2025). Beyond Automation: Guidelines for a Human-Centered Multi-Agent System for Coordinated Decision Making under Industrial Settings.
3. Mishra, D., Mishra, R. K., & Agarwal, R. (2025). Human-computer interaction and user experience in the artificial intelligence era. *Trends in Computer Science and Information Technology Research*, 31-54.
4. Azadi, A., & García-Peñalvo, F. J. (2025). Optimizing Clinical Decision Support System Functionality by Leveraging Specific Human-Computer Interaction Elements: Insights From a Systematic Review. *JMIR Human Factors*, 12(1), e69333
5. Shakibaie, B., Sabri, H., Blatz, M. B., & Barootchi, S. (2023). Comparison of the minimally-invasive roll-in envelope flap technique to the holding suture technique in implant surgery: A prospective case series. *Journal of Esthetic and Restorative Dentistry*, 35(4), 625-631
6. Shaik, Kamal Mohammed Najeeb. (2024). SDN-BASED TRAFFIC ENGINEERING FOR DATA CENTER NETWORKS: OPTIMIZING PERFORMANCE AND EFFICIENCY. *International Journal of Engineering and Technical Research (IJETR)*. 08. 10.5281/zenodo.15800046
7. Shakibaie, B., Blatz, M. B., & Abdulqader, H. (2025). The Microscopic and Digital One-Day-Dentistry Concept: A Minimally Invasive Chairside Technique. *Compendium of Continuing Education in Dentistry* (15488578), 46(6).
8. Hou, M., Banbury, S., & Burns, C. (2018). *Intelligent adaptive systems: An interaction-centered design perspective*. CRC Press.
9. Bhashitha Wendakoon Mudiyansele, K. (2024). An intelligent web-based system with an analytical dashboard to monitor employee mental workload for better decision-making (Master's thesis, K. Bhashitha Wendakoon Mudiyansele).
10. Shaik, Kamal Mohammed Najeeb. (2023). SDN-BASED INSIDER THREAT DETECTION. *International Journal of Engineering and Technical Research (IJETR)*. 7. 10.5281/zenodo.15983824
11. Shakibaie, M. B. (2009). Socket and ridge preservation. *Dent Mag*, 2, 24-33.
12. Babar, Z., Paul, R., Rahman, M. A., & Barua, T. (2025). A Systematic Review Of Human-AI Collaboration In It Support Services: Enhancing User Experience And Workflow Automation. *Journal of Sustainable Development and Policy*, 1(01), 65-89.
13. Åkerblom-Andersson, C., & Tjernström, L. (2024). It's smart, but you know, it lacks that human touch!: Exploring and designing for dynamic user control in AI-driven automated systems.

14. Shakibaie-M, B. Socket and ridge preservation from the three-dimensional perspective.
15. Schmager, S., Pappas, I. O., & Vassilakopoulou, P. (2025). Understanding Human-Centred AI: a review of its defining elements and a research agenda. *Behaviour & Information Technology*, 1-40.
16. Gao, Q., Xu, W., Pan, H., Shen, M., & Gao, Z. (2025). Human-Centered Human-AI Collaboration (HCHAC). arXiv preprint arXiv:2505.22477.
17. dos Santos Ferreira, M. D. (2024). Designing for Adaptivity: Challenges and Guidelines for Adaptive User Interface Design (Master's thesis, Universidade do Porto (Portugal)).
18. Shakibaie, B. (2011). Aplicaciones del microscopio quirúrgico en la implantología mínimamente invasiva. *Quintessence: Publicación internacional de odontología*, 24(7), 348-362.
19. dos Santos Ferreira, M. D. (2024). Designing for Adaptivity: Challenges and Guidelines for Adaptive User Interface Design (Master's thesis, Universidade do Porto (Portugal)).
20. Mosier, K. L., Fischer, U., Burian, B. K., & Kochan, J. A. (2017). Autonomous, context-sensitive, task management systems and decision support tools I: Human-autonomy teaming fundamentals and state of the art
21. Riad, M. J. A., Debnath, R., Shuvo, M. R., Ayrin, F. J., Hasan, N., Tamanna, A. A., & Roy, P. (2024, December). Fine-Tuning Large Language Models for Sentiment Classification of AI-Related Tweets. In *2024 IEEE International Women in Engineering (WIE) Conference on Electrical and Computer Engineering (WIECON-ECE)* (pp. 186-191). IEEE.
22. Tzimourta, K. D. (2025). Human-Centered Design and Development in Digital Health: Approaches, Challenges, and Emerging Trends. *Cureus*, 17(6).
23. Shakibaie, M. B. (2009). Socket and ridge preservation. *Dent Mag*, 2, 24-33.
24. Wang, F., Bao, Q., Wang, Z., & Chen, Y. (2024, October). Optimizing Transformer based on high-performance optimizer for predicting employment sentiment in American social media content. In *2024 5th International Conference on Machine Learning and Computer Application (ICMLCA)* (pp. 414-418). IEEE
25. Xi, K., Bi, X., Xu, Z., Lei, F., & Yang, Z. (2024, November). Enhancing Problem-Solving Abilities with Reinforcement Learning-Augmented Large Language Models. In *2024 4th International Conference on Computer Science, Electronic Information Engineering and Intelligent Control Technology (CEI)* (pp. 130-133). IEEE
26. ARAMIDE, O. O. (2024). Zero-trust identity principles in next-gen networks: AI-driven continuous verification for secure digital ecosystems. *World Journal of Advanced Research and Reviews*, 23, 3304-3316.
27. Penmetsa, S. V. (2024, September). Equilibrium Analysis of AI Investment in Financial Markets under Uncertainty. In *2024 IEEE International Conference on Cognitive Computing and Complex Data (ICCD)* (pp. 162-172). IEEE.
28. Kasoju, A., & Vishwakarma, T. (2025). The Role of Continuous Integration and Deployment in Improving Software Quality. *American Journal of Multidisciplinary Research & Development (AJMRD)*, 7(05), 19-30
29. Kasoju, A., & chary Vishwakarma, T. (2024, November). Leveraging Explainable AI and Reinforcement Learning for Enhanced Transparency in Adaptive Fraud Detection. In *2024 IEEE 8th Conference on Energy Internet and Energy System Integration (EI2)* (pp. 103-108). IEEE.
30. Kasoju, Apoorva & Vishwakarma, Tejavardhana. (2024). THE ETHICS OF AI DECISION-MAKING: BALANCING INNOVATION AND ACCOUNTABILITY. *International Journal of Science and Research Archive*. 10.30574/ijrsra.2024.12.2.1548.
31. Tao, Y., & Choi, C. (2022, May). High-Throughput Split-Tree Architecture for Nonbinary SCL Polar Decoder. In *2022 IEEE International Symposium on Circuits and Systems (ISCAS)* (pp. 2057-2061). IEEE.
32. Tao, Y., & Kwong, J. (2017). *U.S. Patent No. 9,793,923*. Washington, DC: U.S. Patent and Trademark Office.
33. Barthelus, L. (2015). *The Call Center Environment: The Effect of Cognitive Load on Emotional Labor* (Doctoral dissertation, University of Maryland University College)

34. Aramide, O. (2024). Autonomous network monitoring using LLMs and multi-agent systems. *World Journal of Advanced Engineering Technology and Sciences*, 13, 974-985.
35. Rohde, N., Flindt, N., Rietz, C., Chang, Y. K., Stracke, E., & Sabaliauskas, S. (2023). Reflection of individual cognitive load theories in digital learning from a pedagogical point of view—An empirical study of the impact of language skills in an e-Learning program for migrants and refugees. *Статистика, учет и аудит*, 91(4), 64-83.
36. Sewell, J. L., Maggio, L. A., Ten Cate, O., van Gog, T., Young, J. Q., & O'Sullivan, P. S. (2019). Cognitive load theory for training health professionals in the workplace: A BEME review of studies among diverse professions: BEME Guide No. 53. *Medical teacher*, 41(3), 256-270.
37. Scott, R., Roth, E. M., Deutsch, S. E., Malchiodi, E., Kazmierczak, T. E., Eggleston, R. G., ... & Whitaker, R. D. (2005). Work-centered support systems: A human-centered approach to intelligent system design. *IEEE Intelligent Systems*, 20(2), 73-81.
38. Kuforiji, J. (2025). The Importance of Integrating Security Education into University Curricula and Professional Certifications. *International Journal of Technology, Management and Humanities*, 11(03), 1-10
39. Aramide, O. O. (2024). Programmable Data Planes (P4, eBPF) for High-Performance Networking: Architectures and Optimizations for AI/ML Workloads. *SAMRIDDHI: A Journal of Physical Sciences, Engineering and Technology*, 16(02), 108-117.
40. Bolton, M. L., Göknur, S., & Bass, E. J. (2013). Framework to support scenario development for human-centered alerting system evaluation. *IEEE transactions on human-machine systems*, 43(6), 595-607.
41. Li, Q., Li, Y., Zhang, S., Zhou, X., & Pan, Z. (2025). A theoretical framework for human-centered intelligent information services: A systematic review. *Information Processing & Management*, 62(1), 103891.
42. Margetis, G., Ntoa, S., Antona, M., & Stephanidis, C. (2021). Human-centered design of artificial intelligence. *Handbook of human factors and ergonomics*, 1085-1106.
43. Onoja, M. O., Onyenze, C. C., & Akintoye, A. A. (2024). DevOps and Sustainable Software Engineering: Bridging Speed, Reliability, and Environmental Responsibility. *International Journal of Technology, Management and Humanities*, 10(04).
44. Alsamhi, S. H., Kumar, S., Hawbani, A., Shvetsov, A. V., Zhao, L., & Guizani, M. (2024). Synergy of human-centered ai and cyber-physical-social systems for enhanced cognitive situation awareness: applications, challenges and opportunities. *Cognitive Computation*, 16(5), 2735-2755.